



EARNINGS HIGHLIGHTS

SECOND QUARTER YEAR TO DATE 2026 RESULTS

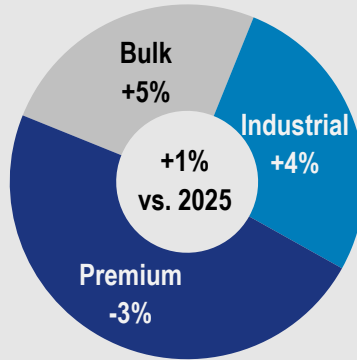
\$6.22

Earnings per Share
+6% vs. 2025

\$5.2 B

Operating Income
+7% vs. 2024

2Q YTD 2026 Volumes



60.1%

Operating Ratio
+0.3 points vs. 2025

\$1,812 M

YTD Free Cash Flow
+\$707 M vs. 2025

Key Performance Metrics

2Q YTD 2026 vs. 2Q YTD 2025

Freight Car
Velocity

233

↑ 7%

Freight Car
Terminal Dwell

19.7

↓ 9%

Locomotive
Productivity

143

↑ 4%

Service Performance Index*
Intermodal Manifest/Auto

96

Flat

Workforce
Productivity

1,170

↑ 6%

* Service Performance Index calculation uses best monthly performance over last 3 years. New benchmark set in 2025.

Train Length 9,819 ft

+2% vs. 2Q YTD 2025
(Max on Route)

**Fuel
Consumption Rate**

-2% vs. 2Q YTD 2025

YTD Safety Performance

Improvement in
Personal Injury & Derailments

Building a Sustainable Future 2030

Environmental, Social, and Governance

**Female
Representation**
Goal 11%
Current 4.7% (as of 6/30/2026)

**Minority
Representation**
Goal 40%
Current 34.5% (as of 6/30/2026)

**50.4% Scope 1 and 2 absolute
reduction by 2030 based on
2018 baseline**