### **FORM 10-Q**

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

(Mark One)

[X]

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2003

- OR -

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 1-6075

### UNION PACIFIC CORPORATION

(Exact name of registrant as specified in its charter)

**UTAH** 

(State or other jurisdiction of incorporation or organization)

13-2626465

(I.R.S. Employer Identification No.)

#### 1416 DODGE STREET, OMAHA, NEBRASKA

(Address of principal executive offices)

68179

(Zip Code)

(402) 271-5777

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES [X] NO []

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

YES [X] NO [ ]

As of April 30, 2003, there were 254,074,406 shares of the Registrant's Common Stock outstanding.

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#### PART I. FINANCIAL INFORMATION

#### **Item 1. Consolidated Financial Statements**

**Consolidated Statements of Income (Unaudited)** *Union Pacific Corporation and Subsidiary Companies* 

Operating RevenuesRail, trucking and other\$3,077Operating ExpensesSalaries, wages and employee benefits1,172Equipment and other rents346Depreciation289Fuel and utilities374Materials and supplies116Casualty costs112Purchased services and other costs287Total2,696Operating income381	\$2,971
Rail, trucking and other  Operating Expenses  Salaries, wages and employee benefits 1,172 Equipment and other rents 346 Depreciation 289 Fuel and utilities 374 Materials and supplies 116 Casualty costs 112 Purchased services and other costs 287  Total 2,696	<u> </u>
Salaries, wages and employee benefits  Equipment and other rents 346 Depreciation 289 Fuel and utilities 374 Materials and supplies 116 Casualty costs 112 Purchased services and other costs 287  Total 2,696	1 105
Salaries, wages and employee benefits  Equipment and other rents  346  Depreciation  Fuel and utilities  Materials and supplies  Casualty costs  Purchased services and other costs  Total  1,172  289  374  Materials and supplies  116  Casualty costs  287  Total	1 105
Equipment and other rents Depreciation Fuel and utilities Fuel and utilities Materials and supplies Casualty costs Purchased services and other costs Total  346 289 110 116 289 117 287 287 287 287	1 100
Depreciation 289 Fuel and utilities 374 Materials and supplies 116 Casualty costs 112 Purchased services and other costs 287 Total 2,696	1,105
Fuel and utilities 374 Materials and supplies 116 Casualty costs 112 Purchased services and other costs 287 Total 2,696	345
Materials and supplies 116 Casualty costs 112 Purchased services and other costs 287 Total 2,696	299
Casualty costs 112 Purchased services and other costs 287 Total 2,696	240
Purchased services and other costs 287  Total 2,696	133
Total 2,696	96
<u> </u>	254
<u> </u>	
Operating income 381	2,472
Operating income 381	
	499
Other income 13	21
Interest expense (151)	(163)
Income before income taxes 243	357
Income taxes (88)	(135)
Income before cumulative effect of accounting change 155	222
Cumulative effect of accounting change, net of tax 274	_
Net income \$ 429	\$ 222
Share and Per Share	
Basic:	
Income before cumulative effect of accounting change \$ 0.61	\$ 0.89
Cumulative effect of accounting change 1.08	_
<u> </u>	
Net income \$ 1.69	\$ 0.89
<u> </u>	
Diluted:	
Income before cumulative effect of accounting change \$ 0.60	\$ 0.86
Cumulative effect of accounting change 1.07	_
Net income \$ 1.67	\$ 0.86
Weighted average number of shares (Basic) 253.4	251.0
Weighted average number of shares (Diluted) 256.2	-01.0
	276.2
Dividends \$ 0.23	276.2
	276.2 ——— \$ 0.20

The accompanying notes are an integral part of these Consolidated Financial Statements.

#### **Consolidated Statements of Financial Position**

Union Pacific Corporation and Subsidiary Companies

lillions of Dollars	(Unaudited) Mar. 31, 2003	Dec. 31, 2002
ssets		
Current Assets		
Cash and temporary investments	\$ 311	\$ 369
Accounts receivable, net	631	696
Inventories	298	288
Current deferred income taxes	558	557
Other current assets	247	242
Total	2,045	2,152
Investments		
Investments in and advances to affiliated companies	645	649
Other investments	45	50
Total	690	699
Properties		
Cost	38,172	37,838
Accumulated depreciation	(8,073)	(8,333)
Net	30,099	29,505
Other		
Other assets	653	408
otal assets	\$33,487	\$32,764
iabilities and Common Shareholders' Equity		
Current Liabilities		
	\$ 522	\$ 483
Accounts payable		
Accrued wages and vacation	413	412 461
Accrued casualty costs Income and other taxes	461 264	236
Dividends and interest	231	253
Debt due within one year	268	276
Other current liabilities	526 ———	580 ———
Total	2,685	2,701
Other Liabilities and Common Shareholders' Equity		
Debt due after one year	7,556	7,428
Deferred income taxes	8,712	8,478
Accrued casualty costs	639	682
Retiree benefits obligation	982	938
Other long-term liabilities	391	386
Company-obligated mandatorily redeemable convertible preferred securities	1,500	1,500
Commitments and contingencies		
Common shareholders' equity	11,022	10,651
	\$33,487	\$32,764

The accompanying notes are an integral part of these Consolidated Financial Statements.

#### **Consolidated Statements of Cash Flows (Unaudited)**

Union Pacific Corporation and Subsidiary Companies

Net income         \$429         \$22           Adjustments to reconcile net income to net cash provided by operating activities:         Commitative effect of accounting change         27         28         28         29         29         28         29         29         29         Cash porter dincome taxes         72         9         Cash paid to fund pension plan         (70)           133         (2           Changes in current assets and liabilities, net         42         (25         26         23         34           Cash provided by operating activities         335         34           Investing Activities         20         2         2         2         2         35         34	For the Three Months Ended March 31,	2003	2002
Adjusments to reconcile net income to net cash provided by operating activities:  Cumulative effect of accounting change  Cash part of to fund pension plan  Other, net Cash part of to fund pension plan  Other, net Cash provided by operating activities  Cash provided by operating activities  Capital investing Activities  Capital investing activities, net  Capital investing activities  Capital investing activities, net  Capital investing activities	Operating Activities		
Cumulative effect of accounting change         (274)           Depreciation         289         29           Deferred income taxes         72         29           Cash paid to fund pension plan         (70)         —           Other, net         (153)         (2           Changes in current assets and liabilities, net         42         (24           Cash provided by operating activities         335         34           Investing Activities         424         (35           Proceeds from asset sales         (20)         2         2           Other investing activities, net         (69)         (14         4         4         443         48         443         48         443         48         443         48         443         48         443         48         443         48         443         48         44         443         48         44         443         48         44	Net income	\$ 429	\$ 222
Deperciation         289         289           Deferred income taxes         72         9           Cash paid to fund pension plan         (70)            Other, net         (153)         2           Changes in current assets and liabilities, net         42         (24           Cash provided by operating activities             Capital investments         (424)         (35           Proceeds from asset sales         20         2           Other investing activities, net         (69)         (14           Cash used in investing activities         (473)         (48           Financing Activities             Dividends paid         (58)         (5           Debt repaid         (207)         (30           Cash received from exercise of stock options         10         6           Pobet repaid         (207)         (30           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (5           Cash provided by financing activities         (58)         (5           Net change in cash and temporary investments at end of period         5         5         5			
Deferred income taxes         72         9           Cash paid to fund pension plan         (70)         1           Other, net         (153)         22           Changes in current assets and liabilities, net         42         (24           Cash provided by operating activities         335         34           Investing Activities         420         2           Capital investments         (424)         35           Proceeds from asset sales         20         2           Other investing activities, net         (69)         (14           Cash used in investing activities         473         (48           Financing Activities         (69)         (14           Dividends paid         (58)         (5           Debt repaid         (207)         (30           Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         369         11           Cash and temporary investments at end of period         \$11         \$11	Cumulative effect of accounting change	(274)	
Cash paid to fund pension plan         (70)           Other, net         (153)         (2           Changes in current assets and liabilities, net         42         (24           Cash provided by operating activities         335         34           Investing Activities         424         (35           Capital investments         420         2           Proceeds from asset sales         20         2           Other investing activities, net         (69)         (14           Cash used in investing activities         (473)         (48           Financing Activities         (473)         (48           Poble trepaid         (58) <td></td> <td>289</td> <td>299</td>		289	299
Other, net         (153)         (2           Changes in current assets and liabilities, net         42         (24           Cash provided by operating activities         335         34           Investing Activities         (20)         2           Capital investments         (20)         2           Other investing activities, net         (69)         (14           Cash used in investing activities, net         (69)         (14           Cash used in investing activities         (473)         (48           Financing Activities         (473)         (48           Financing Activities         (473)         (48           Financing Activities         (473)         (48           Obet repaid         (207)         (30           Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (6           Cash and temporary investments at end of period         369         11           Cash and temporary investments at end of period         311         \$11           Changes in Current Assets and Liabilities, Net	Deferred income taxes	72	90
Changes in current assets and liabilities, net         42         (24           Cash provided by operating activities         335         34           Investing Activities         424         (35           Proceeds from asset sales         20         2           Other investing activities, net         (69)         (14           Cash used in investing activities         (473)         (48           Financing Activities         (58)         (5           Dividends paid         (207)         (30           Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         36         1           Cash and temporary investments at end of period         311         \$11           Changes in Current Assets and Liabilities, Net         (58)         (           Cand temporary investments at end of period         \$11         \$11           Changes in Current Assets and Liabilities, Net         (56)         (7           Accounts receivable, net         565         \$7	Cash paid to fund pension plan	(70)	_
Cash provided by operating activities       335       34         Investing Activities       (424)       (35       35       24       100	Other, net	(153)	(20
Capital investments	Changes in current assets and liabilities, net	42	(246
Capital investments         (424)         (35)           Proceeds from asset sales         20         2           Cother investing activities, net         (69)         (14           Cash used in investing activities         (473)         (48           Financing Activities         (70)         (30)           Dividends paid         (58)         (5           Debt repaid         (207)         (30)           Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         369         11           Cash and temporary investments at end of period         311         \$11           Changes in Current Assets and Liabilities, Net         5         5         7           Accounts receivable, net         \$6         \$7         7           Inventories         (10)         (4         4         4           Other current assets         (5)         (4         4         4           Accounts, wages and vacation payable         40         4 <td>Cash provided by operating activities</td> <td>335</td> <td>345</td>	Cash provided by operating activities	335	345
Proceeds from asset sales         20         2           Other investing activities, net         (69)         (14           Cash used in investing activities         (473)         (48           Financing Activities           Dividends paid         (58)         (5           Debt repaid         (207)         (30           Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         369         11           Cash and temporary investments at end of period         \$311         \$11           Changes in Current Assets and Liabilities, Net	Investing Activities		
Proceeds from asset sales         20         2           Other investing activities, net         (69)         (14           Cash used in investing activities         (473)         (48           Financing Activities           Dividends paid         (58)         (5           Debt repaid         (207)         (30           Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         369         11           Cash and temporary investments at end of period         \$311         \$11           Changes in Current Assets and Liabilities, Net		(424)	(359
Cash used in investing activities         (473) (488)           Financing Activities         589 (500)           Debt repail         (207) (300)           Cash received from exercise of stock options         10 (600)           Financings, net         335 (420)           Cash provided by financing activities         80 (130)           Net change in cash and temporary investments         (58) (000)           Cash and temporary investments at beginning of period         369 (110)           Cash and temporary investments at end of period         \$ 311 (100)           Changes in Current Assets and Liabilities, Net         \$ 65 (50)           Accounts receivable, net         \$ 65 (50)           Inventories         (10) (100)           Other current assets         (50) (40)           Accounts, wages and vacation payable         40 (110)           Other current liabilities         (48) (120)           Total         \$ 42 (200)           Cash (paid) received during the period for:         \$ (175) (180)           Interest         \$ (175) (180)	-		22
Pinancing Activities	Other investing activities, net	(69)	(148
Dividends paid   (58)   (58)   (58)   (58)   (59)   (59)   (207)   (30	Cash used in investing activities	(473)	(485
Dividends paid   (58)   (58)   (58)   (58)   (59)   (59)   (207)   (30	Financing Activities		
Debt repaid         (207)         (30)           Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Cash provided by financing activities         (58)         (           Cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         369         11           Cash and temporary investments at end of period         \$ 311         \$ 11           Changes in Current Assets and Liabilities, Net         5         5         7           Inventories         (10)         (10)           Other current assets         (5)         (4           Accounts, wages and vacation payable         40         (1           Other current liabilities         (48)         (12           Total         \$ 42         \$ (24)           Supplemental Cash Flow Information:         5         (27)           Cash (paid) received during the period for:         1         (17)         (17)         (17)         (17)         (17)         (17)         (17)         (17)         (17)         (18)         (18)         (18)         (18)         (18)<		(58)	(50
Cash received from exercise of stock options         10         6           Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         369         11           Cash and temporary investments at end of period         \$ 311         \$ 11           Changes in Current Assets and Liabilities, Net         5 65         \$ (7           Accounts receivable, net         \$ 65         \$ (7           Inventories         (10)         (10)           Other current assets         (5)         (4           Accounts, wages and vacation payable         40         (1           Other current liabilities         (48)         (12           Total         \$ 42         \$(24           Supplemental Cash Flow Information:         Cash (paid) received during the period for:         Interest         \$ (175)         \$ (18			(301
Financings, net         335         42           Cash provided by financing activities         80         13           Net change in cash and temporary investments         (58)         (           Cash and temporary investments at beginning of period         369         11           Cash and temporary investments at end of period         \$ 311         \$ 11           Changes in Current Assets and Liabilities, Net         \$ 65         \$ 67           Inventories         (10)         (10)           Other current assets         (5)         (4           Accounts, wages and vacation payable         40         (1           Other current liabilities         (48)         (12           Supplemental Cash Flow Information:         \$ 42         \$ (24           Supplemental Cash Flow Information:         \$ (24)         \$ (24)           Interest         \$ (175)         \$ (18)			60
Net change in cash and temporary investments (58) (Cash and temporary investments at beginning of period 369 11  Cash and temporary investments at end of period \$311 \$11  Changes in Current Assets and Liabilities, Net  Accounts receivable, net \$65 \$(7) Inventories (10) Other current assets (5) (4) Accounts, wages and vacation payable 40 (1) Other current liabilities (48) (12)  Total \$42 \$(24)  Supplemental Cash Flow Information: Cash (paid) received during the period for: Interest \$(175) \$(18)		335	428
Cash and temporary investments at beginning of period  Cash and temporary investments at end of period  Changes in Current Assets and Liabilities, Net  Accounts receivable, net  Accounts receivable, net  Other current assets  Accounts, wages and vacation payable  Other current liabilities  (48)  (12)  Changes in Current Assets and Liabilities, Net  (10)  (10)  (10)  (10)  (10)  (11)  (10	Cash provided by financing activities	80	137
Cash and temporary investments at beginning of period  Cash and temporary investments at end of period  Changes in Current Assets and Liabilities, Net  Accounts receivable, net  Accounts receivable, net  Other current assets  Accounts, wages and vacation payable  Other current liabilities  (48)  (12)  Changes in Current Assets and Liabilities, Net  (10)  (10)  (10)  (10)  (10)  (11)  (10	Net change in cash and temporary investments	(58)	(3
Changes in Current Assets and Liabilities, Net	Cash and temporary investments at beginning of period		113
Accounts receivable, net \$ 65 \$ (7 Inventories (10)  Other current assets (5) (4 Accounts, wages and vacation payable (48) (12 Other current liabilities (48) (12 Supplemental Cash Flow Information:  Cash (paid) received during the period for:  Interest \$ (175) \$ (18)	Cash and temporary investments at end of period	\$ 311	\$ 110
Inventories       (10)         Other current assets       (5)       (4         Accounts, wages and vacation payable       40       (1         Other current liabilities       (48)       (12         Total       \$ 42       \$(24         Supplemental Cash Flow Information:       Supplemental Cash Flow Information:       \$(175)       \$(18)         Cash (paid) received during the period for:       \$(175)       \$(18)	Changes in Current Assets and Liabilities, Net		
Other current assets  Accounts, wages and vacation payable Other current liabilities  Other current liabilities  (48) (12  ———————————————————————————————————	Accounts receivable, net	\$ 65	\$ (72
Other current assets       (5) (4)         Accounts, wages and vacation payable       40 (1)         Other current liabilities       (48) (12)         Total       \$ 42 \$ (24)         Supplemental Cash Flow Information:       Supplemental Cash Flow Information:         Cash (paid) received during the period for:       \$ (175) \$ (18)	Inventories	(10)	6
Accounts, wages and vacation payable Other current liabilities  Total  Supplemental Cash Flow Information: Cash (paid) received during the period for: Interest  \$ 40 (1) (48) (12) (	Other current assets		(41
Other current liabilities  (48) (12  ———————————————————————————————————	Accounts, wages and vacation payable		(17
Supplemental Cash Flow Information:  Cash (paid) received during the period for:  Interest  \$(175) \$(18)		(48)	(122
Cash (paid) received during the period for:  Interest \$(175) \$(18)	Total	\$ 42	\$(246
Cash (paid) received during the period for:  Interest \$(175) \$(18)	Considerated Cook Flore Information		
Interest \$(175) \$(18			
		Φ/4 PE\	<b>#</b> /4.00
income taxes, net 59 (4			
	income taxes, net	59	(47

 ${\it The\ accompanying\ notes\ are\ an\ integral\ part\ of\ these\ Consolidated\ Financial\ Statements.}$ 

#### Consolidated Statement of Changes in Common Shareholders' Equity (Unaudited)

Union Pacific Corporation and Subsidiary Companies

#### Accumulated Other Comprehensive Income (Loss)

					Minimum	Foreign			
Millions of Dollars, For the Three Months Ended March 31, 2003	[a] Common Shares	Paid- in- Surplus	Retained Earnings	[b] Treasury Stock	Pension Liability Adjustments	Currency Translation Adjustments	Derivative Adjustments	Total	Total
Balance at December 31, 2002	\$689	\$3,946	\$7,597	\$(1,347)	\$(232)	\$ (9)	\$ 7	\$(234)	\$10,651
Net income	_		429	_	_	_	_	_	429
Other comprehensive loss, net of tax [ <i>c</i> ]	_	_	_	_	_	(9)	(1)	(10)	(10)
Comprehensive income									419
Conversion, exercises of stock options,									
forfeitures and other	_	2	_	8	_	_	_	_	10
Dividends declared (\$0.23 per share)	_		(58)					_	(58)
Balance at March 31, 2003	\$689	\$3,948	\$7,968	\$(1,339)	\$(232)	\$(18)	\$ 6	\$(244)	\$11,022

<sup>[</sup>a] Common stock \$2.50 par value; 500,000,000 shares authorized; 275,579,367 shares issued at beginning of period; 275,668,417 shares issued at end of period.

The accompanying notes are an integral part of these Consolidated Financial Statements.

<sup>[</sup>b] 21,920,238 treasury shares at beginning of period, at cost; 21,800,129 treasury shares at end of period, at cost.

<sup>[</sup>c] Other comprehensive loss net of tax of \$7.

#### UNION PACIFIC CORPORATION AND SUBSIDIARY COMPANIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. Responsibilities for Financial Statements - The Consolidated Financial Statements are unaudited and reflect all adjustments (consisting only of normal and recurring adjustments) that are, in the opinion of management, necessary for a fair presentation of the financial position and operating results for the interim periods presented. The Statement of Consolidated Financial Position at December 31, 2002 is derived from audited financial statements. The Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and notes thereto contained in the Annual Report on Form 10-K for Union Pacific Corporation (the Corporation or UPC) for the year ended December 31, 2002. The results of operations for the three months ended March 31, 2003 are not necessarily indicative of the results for the entire year ending December 31, 2003. Certain prior year amounts have been reclassified to conform to the 2003 financial statement presentation.

**Stock-Based Compensation** – At March 31, 2003, the Corporation had several stock-based employee compensation plans. The Corporation accounts for those plans under the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees", and related Interpretations. No stock-based employee compensation expense, related to stock option grants, is reflected in net income as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of grant. Stock-based employee compensation expense related to restricted stock and other incentive plans is reflected in net income. The following table illustrates the effect on net income and earnings per share if the Corporation had applied the fair value recognition provisions of FASB Statement No. 123, "Accounting for Stock-Based Compensation", to stock-based employee compensation. See note 5 to the Consolidated Financial Statements for reconciliation between basic earnings per share and diluted earnings per share.

	Three Months	Ended March 31,
Millions of Dollars, Except Per Share Amounts	2003	2002
Net income, as reported	\$ 429	\$ 222
Stock-based employee compensation expense included in reported net income, net of tax	9	5
Total stock-based employee compensation expense determined under fair value based method for all awards, net of tax	(15)	(9)
Pro forma net income	\$ 423	\$ 218
EPS - basic, as reported	\$1.69	\$0.89
EPS - basic, pro forma	\$1.67	\$0.87
EPS - diluted, as reported	\$1.67	\$0.86
EPS - diluted, pro forma	\$1.65	\$0.84

The fair value of each option grant was estimated on the date of grant using the Black-Scholes option-pricing model, with the following weighted-average assumptions for options granted during the three months ended March 31, 2003 and 2002, respectively: risk-free interest rates of 2.9% and 4.4%; dividend yield of 1.5% and 1.3%; expected lives of 5 years and 5 years; and volatility of 28.4% and 28.8%.

2. Segmentation - Union Pacific Corporation consists of two reportable segments, rail and trucking, and UPC's other product lines (Other). The rail segment includes the operations of the Corporation's indirect wholly owned subsidiary, Union Pacific Railroad Company (UPRR) and UPRR's subsidiaries and rail affiliates (collectively, the Railroad). The trucking segment includes Overnite Transportation Company (OTC) and Motor Cargo Industries, Inc. (Motor Cargo), both operating as separate and distinct subsidiaries of Overnite Corporation (Overnite), an indirect wholly owned subsidiary of UPC. The Corporation's other product lines are comprised of the corporate holding company, self-insurance activities, technology companies and all appropriate consolidating entries.

The following table details reportable financial information for UPC's segments and other operations for the three months ended March 31, 2003 and 2002:

	Three Months E	inded March 31.
Millions of Dollars	2003	2002
Operating revenues [a]:		
Rail	\$ 2,725	\$ 2,649
Trucking	341	309
Other	11	13
Consolidated	\$ 3,077	\$ 2,971
	<u>·</u>	<u> </u>
Operating income (loss):		
Rail	\$ 371	\$ 508
Trucking	13	11
Other	(3)	(20)
Consolidated	\$ 381	\$ 499
Assets:		
Rail	\$32,055	\$30,752
Trucking	787	756
Other	645	372
Consolidated	\$33,487	\$31,880
Combondated	ψ35,107	\$31,000

[a] The Corporation has no significant intercompany sales activities.

#### 3. Financial Instruments

**Strategy and Risk** - The Corporation and its subsidiaries use derivative financial instruments in limited instances for other than trading purposes to manage risk related to changes in fuel prices and to achieve the Corporation's interest rate objectives. The Corporation uses swaps, futures and/or forward contracts to mitigate the downside risk of adverse price movements and hedge the exposure to variable cash flows. The use of these instruments also limits future gains from favorable movements. The Corporation uses interest rate swaps to manage its exposure to interest rate changes. The purpose of these programs is to protect the Corporation's operating margins and overall profitability from adverse fuel price changes or interest rate fluctuations.

The Corporation may also use swaptions to secure near-term swap prices. Swaptions are swaps that are extendable past their base period at the option of the counterparty. Swaptions do not qualify for hedge accounting treatment.

Market and Credit Risk - The Corporation addresses market risk related to derivative financial instruments by selecting instruments with value fluctuations that highly correlate with the underlying item being hedged. Credit risk related to derivative financial instruments, which is minimal, is managed by requiring high credit standards for counterparties and periodic settlements. At March 31, 2003, the Corporation has not been required to provide collateral, nor has UPC received collateral relating to its hedging activities.

**Determination of Fair Value** - The fair values of the Corporation's derivative financial instrument positions at March 31, 2003 and December 31, 2002, detailed below, were determined based upon current fair values as quoted by recognized dealers or developed based upon the present value of expected future cash flows discounted at the applicable U.S. Treasury rate, London Interbank Offered Rates (LIBOR) or swap spread.

**Interest Rate Strategy** - The Corporation manages its overall exposure to fluctuations in interest rates by adjusting the proportion of fixed and floating rate debt instruments within its debt portfolio over a given period. The mix of fixed and floating rate debt is largely managed through the issuance of targeted amounts of each as debt matures or as incremental borrowings are required. Derivatives are used as one of the tools to obtain the targeted mix. In addition, the Corporation also obtains flexibility in managing interest costs and the interest rate mix within its debt portfolio by evaluating the issuance of and managing outstanding callable fixed-rate debt securities.

Swaps allow the Corporation to convert debt from fixed rates to variable rates and thereby hedge the risk of changes in the debt's fair value attributable to the changes in the benchmark interest rate (LIBOR). The swaps have been accounted for using the short-cut method as allowed by Financial Accounting Standard (FAS) 133; therefore, no ineffectiveness has been recorded within the Corporation's Consolidated Financial Statements. In February 2003,

an interest rate swap for \$150 million that contained a call option was cancelled by the counterparty at a premium of \$5 million. Similarly, the Corporation exercised its option to redeem the underlying hedged debt. In March 2003, the Corporation entered into an interest rate swap on \$250 million of debt with a maturity of October 2007.

**Fuel Strategy** - Fuel costs are a significant portion of the Corporation's total operating expenses. As a result of the significance of fuel costs and the historical volatility of fuel prices, the Corporation's transportation subsidiaries use swaps, futures and/or forward contracts to mitigate the impact of adverse fuel price changes. In addition, the Corporation's transportation subsidiaries at times may use costless collars to manage risk related to changes in fuel prices.

The following is a summary of the Corporation's derivative financial instruments at March 31, 2003 and December 31, 2002:

Millions, Except Percentages and Average Commodity Prices	Mar. 31, 2003	Dec. 31, 2002
Interest rate hedging:		
Amount of debt hedged	\$ 998	\$ 898
Percentage of total debt portfolio	13%	12%
Rail fuel hedging/swaptions:		
Number of gallons hedged for 2002 [a]	_	552
Average price of 2002 hedges (per gallon) [b]	\$ —	\$0.56
Number of gallons hedged for the remainder of 2003 [c]	66	88
Average price of 2003 hedges outstanding (per gallon) [b]	\$0.58	\$0.58
Rail fuel costless collars:		
Number of gallons hedged for 2003 [d]	57	
Average cap price [b]	\$0.89	\$ —
Average floor price [b]	\$0.60	\$ —
Trucking fuel hedging:		
Number of gallons hedged for 2002	_	9
Average price of 2002 hedges outstanding (per gallon) [b]	\$ —	\$0.58
Number of gallons hedged for the remainder of 2003	_	3
Average price of 2003 hedges outstanding (per gallon) [b]	\$ —	\$0.58

- [a] Rail fuel hedges expired December 31, 2002. Rail fuel hedges included the swap portion of a swaption with a base term expiring December 31, 2002.
- [b] Excluding taxes, transportation costs and regional pricing spreads
- [c] Rail fuel hedges which are in effect during 2003. These hedges expire December 31, 2003.
- [d] Rail fuel costless collars expire June 30, 2003.

The fair value asset positions of the Corporation's outstanding derivative financial instruments at March 31, 2003 and December 31, 2002 were as follows:

Millions of Dollars	Mar. 31, 2003	Dec. 31, 2002
Interest rate hedging:		
Gross fair value asset position	\$46	\$52
Gross fair value (liability) position	_	_
Rail fuel hedging:		
Gross fair value asset position	10	12
Gross fair value (liability) position	_	_
Trucking fuel hedging:		
Gross fair value asset position	_	1
Gross fair value (liability) position	_	_
	_	_
Total fair value asset position	\$56	\$65

Fuel hedging positions will be reclassified from accumulated other comprehensive income to fuel expense over the life of the hedge as fuel is consumed.

The Corporation's use of derivative financial instruments had the following impact on pre-tax income for the three months ended March 31, 2003 and 2002:

Millions of Dollars	Three Mo 2003	onths Ended March 31, 2002
Decrease in interest expense from interest rate hedging	\$ 7	<b>\$</b> 5
Decrease (increase) in fuel expense from rail fuel hedging	8	(6)
Decrease in fuel expense from rail fuel swaptions	_	10
Decrease in fuel expense from trucking fuel hedging	1	_
	<del>-</del>	
Decrease in operating expenses	16	9
Increase in other income from interest rate swap cancellation	5	_
Increase in other income, net from rail fuel swaptions	<del>-</del>	3
	<u> </u>	_
Increase in pre-tax income	\$21	\$12
	_	

Through March 31, 2003, the Corporation had recorded less than \$1 million for fuel hedging ineffectiveness.

Sale of Receivables – The Railroad has sold, on a 364-day revolving basis, an undivided percentage ownership interest in a designated pool of accounts receivable to third parties through a bankruptcy-remote subsidiary. Receivables are sold at carrying value, which approximates fair value. The third parties have designated the Railroad to service the sold receivables. The amount of receivables sold fluctuates based upon the availability of the designated pool of receivables and is directly affected by changing business volumes and credit risks. Payments collected from sold receivables can be reinvested in new receivables on behalf of the buyers. Should the Corporation's credit rating fall below investment grade, the amount of receivables sold would be reduced, and in certain cases, the buyers have the right to discontinue this reinvestment, thus requiring the Railroad to fund the receivables. At March 31, 2003 and December 31, 2002, accounts receivable are presented net of \$590 million and \$600 million of receivables sold, respectively. In May 2003, the sale of receivables program was extended for 90 days without any significant term changes with the intent to renew the program for one year.

#### 4. Debt

Credit Facilities - On March 31, 2003, the Corporation had \$1.925 billion in revolving credit facilities available, of which \$925 million expires in March 2004, with the remaining \$1.0 billion expiring in 2005. The facilities, which were entered into during March 2003 and March 2000, respectively, are designated for general corporate purposes and none of the credit facilities were used as of March 31, 2003. Commitment fees and interest rates payable under the facilities are similar to fees and rates available to comparably rated investment-grade borrowers.

Convertible Preferred Securities - Union Pacific Capital Trust (the Trust), a statutory business trust sponsored and wholly owned by the Corporation, has issued 6-1/4% Convertible Preferred Securities (the CPS) with an aggregate liquidation amount of \$1.5 billion. Each of the CPS has a stated liquidation amount of \$50 and is convertible, at the option of the holder, into shares of UPC's common stock, par value \$2.50 per share (the Common Stock), at the rate of 0.7257 shares of Common Stock for each of the CPS, equivalent to a conversion price of \$68.90 per share of Common Stock, subject to adjustment under certain circumstances. The CPS accrue and pay cash distributions quarterly in arrears at the annual rate of 6-1/4% of the stated liquidation amount. The Corporation owns all of the common securities of the Trust. The proceeds from the sale of the CPS and the common securities of the Trust were invested by the Trust in \$1.5 billion aggregate principal amount of the Corporation's Convertible Junior Subordinated Debentures due 2028, which debentures represent the sole assets of the Trust. For financial reporting purposes, the Corporation has recorded distributions payable on the CPS as interest expense in the Consolidated Statements of Income.

**Partial Redemption of Convertible Preferred Securities** - On April 16, 2003, the Corporation announced that it would exercise its option to redeem \$500 million of the \$1.5 billion CPS. The redemption will take place on May 16, 2003 and will reduce the Corporation's annual interest expense related to the CPS by \$19.5 million in 2003 and by \$31.3 million in subsequent years, and will decrease the dilutive effect of the CPS on earnings per share by 7.3 million shares. The CPS were originally offered on April 1, 1998 at a price of \$50 each and will be redeemed at a price of \$50.52, which includes a one percent redemption premium. The Corporation will incur a one-time pre-tax charge of \$15 million associated with the redemption in the second quarter of 2003.

**Shelf Registration Statement and Significant New Borrowings** - Under the current shelf registration statement, the Corporation may issue, from time to time, any combination of debt securities, preferred stock, common stock or warrants for debt securities or preferred stock in one or more offerings. During February 2003, under the shelf

registration, the Corporation issued \$250 million of 3-7/8% fixed rate debt with a maturity of February 15, 2009. The proceeds of the issuance were used for repayment of debt and other general corporate purposes. At March 31, 2003, the Corporation had \$750 million remaining for issuance under the shelf registration. The Corporation has no immediate plans to issue equity securities.

5. **Earnings Per Share** - The following table provides a reconciliation between basic and diluted earnings per share for the three months ended March 31, 2003 and 2002:

Millions, Except Per Share Amounts	Three Months 2003	Ended March 31, 2002
Income statement data:		
Income before cumulative effect of accounting change	\$ 155	\$ 222
Cumulative effect of accounting change	274	_
Net income available to common shareholders – basic	\$ 429	\$ 222
Dilutive effect of interest associated with the CPS	_	15
Net income available to common shareholders – diluted	\$ 429	\$ 237
Weighted average number of shares outstanding:		
Basic	253.4	251.0
Dilutive effect of stock options	1.0	2.5
Dilutive effect of retention shares, stock units and restricted stock	1.8	0.9
Dilutive effect of CPS	_	21.8
Diluted	256.2	276.2
Earnings per share – basic:		
Income before cumulative effect of accounting change	\$ 0.61	\$ 0.89
Cumulative effect of accounting change	1.08	_
Net income	\$ 1.69	\$ 0.89
Earnings per share – diluted:		
Income before cumulative effect of accounting change	\$ 0.60	\$ 0.86
Cumulative effect of accounting change	1.07	_
Net income	\$ 1.67	\$ 0.86

Common stock options totaling 6.3 million and 2.1 million shares for the three months ended March 31, 2003 and 2002, respectively, were excluded from the computation of diluted EPS because the exercise prices of these options exceeded the average market price of the Corporation's common stock for the respective periods, and the effect of their inclusion would be anti-dilutive. Also excluded from the three months ended March 31, 2003, were 21.8 million shares related to the CPS, as the inclusion of these securities would result in an anti-dilutive effect on earnings per share before the cumulative effect of accounting change.

#### **6. Other Income** - Other income included the following for the three months ended March 31, 2003 and 2002:

		Three Months Ended March 31,	
Millions of Dollars	2003	2002	
Net gain on non-operating asset dispositions	\$ 10	\$8	
Rental income	12	12	
Interest income	3	2	
Other, net	(12)	(1)	
	<del></del>	_	
Total	\$ 13	\$21	

#### 7. Commitments and Contingencies

**Unasserted Claims** - There are various claims and lawsuits pending against the Corporation and certain of its subsidiaries, in addition to unasserted claims. It is not possible at this time for the Corporation to determine fully the effect of all such claims on its consolidated financial condition, results of operations or liquidity; however, to the extent possible, where unasserted claims can be estimated and where such claims are considered probable, the Corporation has recorded a liability. The Corporation does not expect that any known lawsuits or claims, including

unasserted claims, will have a material adverse effect on its consolidated financial condition, results of operations or liquidity.

Personal Injury and Occupational Illness - The cost of injuries to employees and others related to Railroad activities or in accidents involving the trucking segment is charged to expense based on actuarial estimates of the ultimate cost and number of incidents each year. The three month expenses for the Corporation's personal injury-related events were \$68 million and \$64 million in 2003 and 2002, respectively. As of March 31, 2003, the Corporation had a liability of \$689 million accrued for personal injury costs, of which \$304 million was recorded as a current liability. The Railroad has additional amounts accrued for claims related to certain occupational illnesses. Compensation for Railroad work-related accidents is governed by the Federal Employers' Liability Act (FELA). Under FELA, damages are assessed based on a finding of fault through litigation or out-of-court settlements. The Railroad offers a comprehensive variety of services and rehabilitation programs for employees who are injured at work.

**Environmental** - The Corporation generates and transports hazardous and nonhazardous waste in its current operations and has done so in its former operations, and it is subject to federal, state and local environmental laws and regulations. The Corporation has identified approximately 432 active sites at which it is or may be liable for remediation costs associated with alleged contamination or for violations of environmental requirements. This includes 52 sites that are the subject of actions taken by the U.S. government, 27 of which are currently on the Superfund National Priorities List. Certain federal legislation imposes joint and several liability for the remediation of identified sites; consequently, the Corporation's ultimate environmental liability may include costs relating to other parties, in addition to costs relating to its own activities at each site.

When an environmental issue has been identified with respect to the property owned, leased or otherwise used in the conduct of the Corporation's business, the Corporation and its external consultants perform environmental assessments on such property. The Corporation expenses the cost of the assessments as incurred. The Corporation accrues the cost of remediation where its obligation is probable and such costs can be reasonably estimated.

As of March 31, 2003, the Corporation had a liability of \$193 million accrued for future environmental costs, of which \$72 million was recorded in current liabilities as accrued casualty costs. The liability includes future costs for remediation and restoration of sites, as well as for ongoing monitoring costs, but excludes any anticipated recoveries from third parties. Cost estimates are based on information available for each site, financial viability of other potentially responsible parties, and existing technology, laws and regulations. The Corporation believes that it has adequately accrued for its ultimate share of costs at sites subject to joint and several liability. However, the ultimate liability for remediation is difficult to determine because of the number of potentially responsible parties involved, site-specific cost sharing arrangements with other potentially responsible parties, the degree of contamination by various wastes, the scarcity and quality of volumetric data related to many of the sites and/or the speculative nature of remediation costs. The Corporation expects to pay out the majority of the March 31, 2003 environmental liability over the next five years, funded by cash generated from operations. The impact of current obligations is not expected to have a material adverse effect on the results of operations, financial condition or liquidity of the Corporation.

Other Matters - The Corporation and its subsidiaries periodically enter into financial and other commitments in connection with their businesses. It is not possible at this time for the Corporation to determine fully the effect of all unasserted claims on its consolidated financial condition, results of operations or liquidity; however, to the extent possible, where unasserted claims can be estimated and where such claims are considered probable, the Corporation has recorded a liability. The Corporation does not expect that any known lawsuits, claims, environmental costs, commitments, contingent liabilities or guarantees will have a material adverse effect on its consolidated financial condition, results of operations or liquidity.

At March 31, 2003, the Corporation had unconditional purchase obligations of \$236 million for the acquisition of locomotives as part of the Corporation's multi-year capital asset acquisition plan. In addition, the Corporation was contingently liable for \$382 million in guarantees and \$90 million in letters of credit at March 31, 2003. These contingent guarantees were entered into in the normal course of business and include guaranteed obligations of affiliated operations. The Corporation is not aware of any existing event of default, which would require it to satisfy these guarantees.

**8. Accounting Pronouncements** - In January 2003, the FASB issued Interpretation No. 46, "Consolidation of Variable Interest Entities" (FIN 46). FIN 46 requires a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity's activities or entitled to receive a

majority of the entity's residual returns or both. FIN 46 also requires disclosures about variable interest entities that a company is not required to consolidate but in which it has a significant variable interest. The consolidation requirements of FIN 46 apply immediately to variable interest entities created after January 31, 2003. The consolidation requirements apply to existing entities in the first fiscal year or interim period beginning after June 15, 2003. Certain of the disclosure requirements apply in all financial statements issued after January 31, 2003, regardless of when the variable interest entity was established. As described in note 10 to the Consolidated Financial Statements, Item 8, in the Annual Report on Form 10-K, the Railroad has a synthetic operating lease arrangement to finance a new headquarters building, which falls within the guidance of FIN 46. In accordance with FIN 46, the Railroad will either consolidate, restructure or refinance the synthetic lease prior to July 1, 2003. The Corporation does not expect FIN 46 to have any impact on the treatment of the Sale of Receivables program.

On April 30, 2003, the FASB issued Statement No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities" (FAS 149). FAS 149 amends FAS 133 for derivative instruments, including certain derivative instruments embedded in other contracts and for hedging activities. FAS 149 also amends certain other existing pronouncements. It will require contracts with comparable characteristics to be accounted for similarly. In particular, FAS 149 clarifies when a contract with an initial net investment meets the characteristic of a derivative and clarifies when a derivative that contains a financing component will require special reporting in the statement of cash flows. FAS 149 is effective for the Corporation for contracts entered into or modified after June 30, 2003. The Corporation is evaluating the impact of adopting the requirements of FAS 149.

9. Cumulative Effect of Accounting Change - Surface Transportation Board (STB) accounting rules require that railroads accrue the cost of removing track structure over the expected useful life of these assets. Railroads historically used this prescribed accounting for reports filed with both the STB and SEC. In August 2001, the FASB issued Statement No. 143, "Accounting for Asset Retirement Obligations" (FAS 143). This statement was effective for the Corporation beginning January 1, 2003, and prohibits the accrual of removal costs unless there is a legal obligation to remove the track structure at the end of its life. The Corporation concluded that it did not have a legal obligation to remove the track structure, and therefore, under generally accepted accounting principles, the Corporation could not accrue the cost of removal in advance. Reports filed with the SEC will reflect the cost of removing these assets in the period in which they are removed. For STB reporting requirements only, the Corporation will continue to follow the historical method of accruing in advance, as prescribed by the STB. FAS 143 also requires the Corporation to record a liability for legally obligated asset retirement costs associated with tangible long-lived assets. At March 31, 2003, the Corporation's liability for legally obligated asset retirement costs was \$17 million. In the first quarter of 2003, the Corporation recorded income from a cumulative effect of accounting change, related to the adoption of FAS 143, of \$274 million, net of tax of \$167 million. The accounting change has no effect on the Corporation's liquidity. Had the change been retroactively applied, the change would have had an immaterial impact on net income and earnings per share and the following effect on operating expenses within the Corporation's Consolidated Statements of Income for the three months ended March 31, 2003 and 2002:

Operating Expenses (In millions)	2003	2002 Actual	SFAS 143 Adjustments	2002 Pro Forma
Salaries, wages and employee benefits	\$1,172	\$1,105	\$ 28	\$1,133
Equipment and other rents	346	345	_	345
Depreciation	289	299	(23)	276
Fuel and utilities	374	240	<u>-</u>	240
Materials and supplies	116	133	(5)	128
Casualty costs	112	96	_	96
Purchased services and other costs	287	254	3	257
			_	
Total	\$2,696	\$2,472	\$ 3	\$2,475

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## UNION PACIFIC CORPORATION AND SUBSIDIARY COMPANIES RESULTS OF OPERATIONS

Three Months Ended March 31, 2003 Compared to Three Months Ended March 31, 2002

Union Pacific Corporation (UPC or the Corporation) consists of two reportable segments, rail and trucking, as well as UPC's other product lines (Other). The rail segment includes the operations of Union Pacific Railroad and its subsidiaries and rail affiliates (UPRR or the Railroad). The trucking segment includes Overnite Transportation Company (OTC) and Motor Cargo Industries, Inc. (Motor Cargo), both operating as separate and distinct subsidiaries of Overnite Corporation (Overnite), an indirect wholly owned subsidiary of UPC. The Corporation's other product lines are comprised of the corporate holding company (which largely supports the Railroad), self-insurance activities, technology companies and all appropriate consolidating entries (see note 2 to the Consolidated Financial Statements).

A copy of this Quarterly Report on Form 10-Q, as well as the Corporation's 2002 Annual Report on Form 10-K, current reports on Form 8-K and any amendments to those reports are available free of charge on the Internet at the Corporation's website at www.up.com/investors. Additionally, the Corporation's corporate governance materials, including Board Committee charters, governance guidelines and policies and codes of conduct and ethics for directors, officers and employees may also be found on the Internet at the Corporation's website at www.up.com/investors.

#### **Critical Accounting Policies and Estimates**

The Corporation's discussion and analysis of its financial condition and results of operations are based upon its Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires estimation and judgment that affect the reported amounts of revenues, expenses, assets and liabilities. The Corporation bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. If these estimates differ materially from actual results, the impact on the Consolidated Financial Statements may be material. The Corporation's critical accounting policies are available in the Corporation's Annual Report on Form 10-K, Item 7.

#### Consolidated

**Net Income** – The Corporation reported net income of \$429 million (\$1.69 per basic share and \$1.67 per diluted share) in the first quarter of 2003, compared to \$222 million (\$0.89 per basic share and \$0.86 per diluted share) in the first quarter of 2002. Income before the cumulative effect of accounting change (see note 9 to the Consolidated Financial Statements) was \$155 million (\$0.61 per basic share and \$0.60 per diluted share) in the first quarter of 2003. The decrease in income before the cumulative effect of accounting change resulted from lower operating income which was only partially offset by lower interest expense. Operating income declined as revenue growth and productivity gains were surpassed by fuel costs, wage and benefit inflation and higher volume-related costs. Productivity is calculated as both gross ton miles per inflation-adjusted expense dollar and gross ton miles per employee.

**Operating Revenues** – Operating revenues increased \$106 million (4%) in the first quarter to \$3.1 billion. Revenue growth in the period was led by traffic gains in automotive and industrial products combined with a 2% improvement in average revenue per car in the rail segment. The increase in operating revenues also reflects 10% revenue growth in the trucking segment. Trucking operating revenues were up \$32 million for the first quarter of 2003.

**Operating Expenses** – Operating expenses increased \$224 million (9%) to \$2.7 billion in the first quarter of 2003 compared to the same period in 2002. The increase in expenses is due to higher fuel prices, wage and benefit inflation and volume-related costs partially offset by a reduction in employment levels and cost control efforts. Cost control efforts are defined as focused actions to reduce discretionary spending and failure costs.

Salaries, wages and employee benefits increased \$67 million (6%) in the first quarter compared to 2002, as the impact of the adoption of FAS 143 (see note 9 to the Consolidated Financial Statements), wage and benefit inflation, protection costs and the 2003 severance program exceeded savings from lower employment levels and improved productivity. Equipment and other rents expense increased \$1 million (flat) in the first quarter compared to 2002, as a result of higher contract transportation costs at OTC partially offset by a decrease in car and other expenses at the Railroad. Depreciation expense decreased \$10 million (3%) in the first quarter compared to 2002, as a result of the FAS 143 accounting change (see note 9 to the Consolidated Financial Statements), partially offset by the Railroad's capital spending in recent years which has increased the total value of the Corporation's depreciable assets.

Fuel and utilities costs were up \$134 million (56%) in the first quarter compared to 2002 primarily due to higher fuel prices. Materials and supplies expense decreased \$17 million (13%) in the first quarter compared to 2002 due to the impact of the adoption of FAS 143, reduced locomotive repair supplies and cost control actions. Casualty costs increased \$16 million (17%) in the first quarter compared to 2002 primarily due to higher costs for insurance, freight damage and personal injury in the first quarter of 2003. Purchased services and other costs increased \$33 million (13%) in the first quarter compared to 2002 due to higher contract services for locomotive maintenance, intermodal volume costs and state and local taxes.

**Operating Income** – Operating income decreased \$118 million (24%) to \$381 million in the first quarter compared to \$499 million in 2002. The decrease in operating income in the period is attributable to higher fuel prices, wage and benefit inflation and volume-related costs that were partially offset by higher revenues and cost control efforts.

Non-Operating Items – Interest expense decreased \$12 million (7%) in the first quarter compared to 2002 due to lower interest rates and a lower average debt level in 2003. In the three months ended March 31, 2003, the Corporation's average debt level, including the CPS, decreased to \$9.2 billion from \$9.7 billion for the same period in 2002. The Corporation's effective interest rate was 6.6% during the first quarter of 2003 compared to 6.7% in 2002. Other income decreased \$8 million (38%) in the first quarter compared to 2002 due primarily to loss on foreign currency translation related to the dividend received from Grupo Ferroviario Mexicano, S.A. de C.V., early extinguishment of debt costs and the absence of favorable fuel swaptions in 2003. Income tax expense decreased \$47 million (35%) in the first quarter compared to 2002, due to lower pre-tax income in 2003 and foreign tax credits recorded on the Corporation's investment in Grupo Ferroviario Mexicano, S.A. de C.V.

**Other Key Measures** – Operating margin (operating income as a percentage of operating revenues) decreased to 12.4% in the first quarter of 2003 from 16.8% in the same period of 2002, primarily driven by higher fuel prices.

#### **Rail Segment**

**Net Income** – Rail operations reported net income in the first quarter of 2003 of \$441 million. Income before the cumulative effect of accounting change for rail operations in the first quarter of 2003 was \$167 million, compared to net income of \$243 million in 2002, a decrease of \$76 million (31%). The decrease in earnings in the period resulted primarily from higher fuel prices, wage and benefit inflation and volume-related costs.

**Operating Revenues** – Operating revenue is comprised of commodity revenue and other revenues. Other revenues primarily include subsidiary revenue from various companies that are wholly owned or majority owned by the Railroad, revenue from the Chicago commuter rail operations and accessorial revenue earned due to customer detainment of Railroad owned or controlled equipment. First quarter rail commodity revenues increased \$59 million (2%) to \$2.6 billion compared to 2002. First quarter revenue carloads increased 1% compared to a year ago, with the highest growth in the automotive and industrial products commodity groups. Average revenue per car increased 2% to \$1,188. Other revenues increased 17% to \$118 million in the first quarter compared to a year ago.

The following tables summarize the year-over-year changes in rail commodity revenue, revenue carloads and average revenue per car by commodity type:

Commodity Revenue		onths Ended ar. 31,	%	
Millions of Dollars	2003	2002	Change	
Agricultural	\$ 373	\$ 369	1	
Automotive	302	283	7	
Chemicals	394	385	2	
Energy	561	582	(4)	
Industrial Products	510	474	8	
Intermodal	467	455	2	
			_	
Total	\$2,607	\$2,548	2	

Revenue Carloads	Three Moi Mai	nths Ended : 31,	%	
Thousands	2003	2002	Change	
Agricultural	214	217	(1)	
Automotive	207	193	7	
Chemicals	219	218	1	
Energy	521	545	(4)	
Industrial Products	340	324	5	
Intermodal	693	681	2	
			_	
Total	2,194	2,178	1	

Average Revenue		Three Months Ended Mar. 31,			
Per Car	2003	2002	Change		
Agricultural	\$1,741	\$1,701	2		
Automotive	1,462	1,462	_		
Chemicals	1,796	1,771	1		
Energy	1,077	1,068	1		
Industrial Products	1,498	1,461	3		
Intermodal	674	668	1		
			_		
Total	\$1,188	\$1,170	2		

Agricultural - Revenue increased 1% in the first quarter of 2003. Sugar beet volume increased as unfavorable weather conditions in the fourth quarter 2002 caused shipments to be delayed until January. Ethanol shipments increased due to heightened demand for the fuel additive. Weak domestic and export demand for wheat, in addition to reduced corn exports to Mexico, offset these increases. Average revenue per car increased due to the positive mix impact of longer average length of haul shipments, as well as price increases that were partially related to fuel surcharges.

*Automotive* - Revenue increased 7% for the first quarter of 2003 driven by an increase in carloads. The volume growth was due to market share gains for materials shipments, in addition to higher production levels for domestic manufacturers. Average revenue per car was flat as price increases were offset by the mix impact of disproportionate growth in materials shipments, which move at a lower average revenue per car than finished vehicles.

Chemicals - Revenue increased 2% for the first quarter of 2003. Volume growth of 1% was driven by higher general demand for domestic fertilizer, soda ash and liquid and dry chemical shipments. A decline in plastics shipments, due to market uncertainty caused by the war and higher input costs which caused producers to lower inventories, partially offset the increases. Average revenue per car increased 1% due to a mix shift towards longer average length of haul business, in addition to price increases that were partially related to fuel surcharges.

*Energy* - Revenue decreased 4% for the first quarter of 2003 due to a 4% decline in carloads. The volume decline was led by the absence of export traffic from the Colorado and Utah mining regions, which Japan is now sourcing from other Far Eastern producers. In addition, a severe snowstorm in March caused an estimated loss of 71 trains out of

the Southern Powder River Basin and Colorado and Utah mining regions. Average revenue per car increased 1%, primarily due to price increases that were partially related to fuel surcharges.

Industrial Products - Revenue increased 8% for the first quarter of 2003 driven by a 5% increase in carloads combined with a 3% increase in average revenue per carload. The volume increase was led by shipments of military equipment and ammunition in support of the war effort. Steel and scrap shipments increased as the weakening dollar created higher domestic and export demand for U.S. produced steel, augmented by market share gains. Demand for paperboard, partially due to lower inventories, also contributed to volume gains. Average revenue per car increased as a result of price increases and a greater mix of longer average length of haul business, notably government shipments.

*Intermodal* - Revenue increased 2% for the first quarter of 2003 as a result of a 2% increase in carloads. The additional volume was due to domestic market penetration gained through the Railroad's domestic strategy to penetrate the over-the-road markets. Strong market growth for international business was offset by penetration losses. Average revenue per car increased 1% due to price increases, primarily relating to fuel surcharges and contract index-based escalators.

*Mexico Business* - Included in the rail commodity revenue reported above, Mexican related revenue decreased 2% to \$206 million for the first quarter of 2003 over the comparable period in 2002. Reduced corn exports were the primary reason for the decline. The Mexican government delayed the issue of corn export permits for 2003 until late in the quarter. Partially offsetting the decline was increased steel business to and from Mexico.

**Operating Expenses** - First quarter operating expenses increased \$213 million (10%) to \$2.4 billion compared to 2002. In the first quarter, higher fuel prices, inflation and volume-related costs were partially offset by savings from lower employee force levels, productivity improvements and cost control.

Salaries, Wages and Employee Benefits - Salaries, wages and employee benefits increased \$49 million (5%) in the first quarter of 2003 compared to 2002. Increases were driven by inflation, the impact of FAS 143, protection costs and severance costs. Salaries, wages and benefits increased \$28 million due to the adoption of FAS 143 and were up \$21 million (2%) as inflation, higher protection cost expense and the 2003 severance program offset a 2% reduction in employee force levels. Protection cost represents the differential payment when the wage earned for active employment is lower than an employee's "protected" rate of pay (an historic average). An individual's protected rate is imposed by the STB for employees adversely affected by a merger and is established by collective bargaining agreement in other cases.

Equipment and Other Rents - Equipment and other rents primarily includes rental expense UPRR pays for freight cars owned by other railroads or private companies; freight car, intermodal and locomotive leases; other specialty equipped vehicle leases; and office and other rentals. Expenses decreased \$4 million (1%) in the first quarter compared to 2002. The decrease was due primarily to lower car cycle times (the average number of accumulated days that loaded and empty cars from other railroads spend on UPRR's system) coupled with lower expenses for car and other costs in the period. The decrease in car cycle times is partially attributable to increased volume demand and better car utilization. Partially offsetting the decrease was an increase in locomotive leases. The increase in volume costs is related to an increase in carloads in certain commodity types such as automotive, industrial products, intermodal and chemicals that utilize a high percentage of rented freight cars. The higher locomotive lease expense is due to UPRR's increased leasing of new, more reliable and fuel efficient locomotives. These new locomotives replaced older, non-leased models in the fleet, which helped reduce expenses for depreciation, labor, materials and fuel during the period.

*Depreciation* - The majority of depreciation relates to track structure, including rail, ties and other track material. Depreciation expense decreased \$8 million (3%) in the first quarter of 2003 compared to 2002. The adoption of FAS 143 decreased depreciation by \$24 million, while capital spending in recent years increased depreciation by \$16 million. Full year capital spending totaled \$1.8 billion in 2002 and \$1.7 billion in 2001.

Fuel and Utilities - Fuel and utilities is comprised of locomotive fuel, utilities other than telephone, gasoline and other fuels. Expenses increased \$128 million (57%) in the first quarter of 2003 compared to a year ago. The increase was driven by higher fuel prices minimally offset by a lower fuel consumption rate, as measured by gallons consumed per thousand gross ton miles. Fuel prices averaged \$1.00 per gallon in the first quarter of 2003 compared to 61 cents per gallon in the first quarter of 2002 (price includes taxes and transportation costs). Higher fuel prices in 2003 resulted in a \$125 million increase in fuel expense in the first quarter compared to 2002. The lower consumption rate decreased fuel expense by \$3 million in the first quarter. A 1% increase in gross ton miles increased fuel expense by \$1 million in the first quarter. The Railroad hedged approximately 7% of its fuel consumption for the first quarter, which decreased fuel costs by \$8 million. As of March 31, 2003, expected fuel consumption for the

remainder of 2003 is 7% hedged at 58 cents per gallon (excluding estimated taxes, transportation costs and regional pricing spreads). For the second quarter of 2003, UPRR has also entered into costless collar transactions with average floors and ceilings of 60 cents and 89 cents per gallon, respectively, excluding taxes, transportation costs and regional pricing spreads, for approximately 17% of expected second quarter volumes. Gasoline, utilities and propane expenses increased \$4 million in the first quarter primarily due to higher fuel prices.

*Materials and Supplies* - Material used for the maintenance of the Railroad's lines, structures and equipment is the principal component of materials and supplies expense. Office, small tools and other supplies and the costs of freight services purchased to ship company materials are also included. Expenses decreased \$16 million (14%) in the first quarter, primarily reflecting the impact of FAS 143 as well as lower engineering and freight car repairs and lower other costs.

Casualty Costs - The largest component of casualty costs is personal injury expense. Freight and property damage, insurance, environmental matters and occupational illness expense are also included in casualty costs. Costs increased \$15 million (18%) in the first quarter compared to 2002 due to higher insurance, freight damage and personal injury expenses.

Purchased Services and Other Costs - Purchased services and other costs include the costs of services purchased from outside contractors, state and local taxes, net costs of operating facilities jointly used by UPRR and other railroads, transportation and lodging for train crew employees, trucking and contracting costs for intermodal containers, leased automobile maintenance expenses, telephone and cellular expense, employee travel expense and computer and other general expenses. Expenses increased \$49 million (21%) in the first quarter compared to last year primarily due to increased purchases for locomotive, engineering and other contracts, coupled with higher state and local taxes and intermodal volume costs.

**Operating Income** - Operating income decreased \$137 million (27%) in the first quarter to \$371 million. The operating margin for the first quarter was 13.6%, compared to 19.2% in 2002. The decrease was driven primarily by higher fuel prices in 2003.

**Non-Operating Items** - Interest expense decreased \$13 million (9%) in the first quarter primarily as a result of lower average debt levels and lower weighted-average interest rates in 2003. First quarter other income decreased \$5 million (26%) in 2003 compared to 2002 due to losses from foreign currency transactions related to the dividend received from Grupo Ferroviario Mexicano, S.A. de C.V. and the absence of favorable fuel swaptions in 2003. Income taxes decreased \$53 million (37%) in the first quarter compared to 2002, due to lower pre-tax income in 2003 and foreign tax credits recorded on the Railroad's investment in Grupo Ferroviario Mexicano, S.A. de C.V.

#### **Trucking Segment**

**Operating Revenues** - For the first quarter, trucking revenues increased \$32 million (10%) to \$341 million compared to the same period in 2002. The first quarter revenues were positively impacted by higher volumes (5%) due primarily to additional business realized as a result of the forced closure of Consolidated Freightways in September 2002, in addition to price increases, including fuel surcharges and rate increases.

**Operating Expenses** - In the first quarter, operating expenses increased \$30 million (10%) to \$328 million over the same period in 2002 due to wage and benefit inflation, increased linehaul contract transportation costs, higher fuel costs and an increase in volume-related costs.

Salaries, Wages and Employee Benefits - Salaries, wages and employee benefits increased \$16 million (8%) for the first quarter due to wage and benefit inflation and an increase in volume costs partially offset by productivity improvements. Productivity for local and dock operations is calculated as total costs related to local and dock operations relative to the total weight shipped. Productivity for linehaul operations is linehaul costs per mile.

*Equipment and Other Rents* - Equipment and other rents increased \$6 million (20%) in the first quarter of 2003 compared to a year ago due to increased use of linehaul contract and local purchased transportation costs in the first quarter.

*Depreciation* - Depreciation expense decreased \$1 million (4%) in the first quarter of 2003 compared to 2002 due primarily to higher losses on asset dispositions in the first quarter of 2002 compared to the first quarter of 2003.

Fuel and Utilities - Fuel and utilities increased \$7 million (47%) in the first quarter compared to a year ago as a result of higher fuel prices during the quarter (\$1.02 per gallon average in 2003 compared to \$0.64 per gallon average in 2002, including transportation costs and excluding taxes), combined with a 6% increase in gallons consumed. Approximately 18% of fuel consumption was hedged for the first quarter of 2003 at an average of 58 cents per gallon (excluding taxes, transportation costs and regional pricing spreads). As of May 1, 2003, Overnite had not entered into any fuel hedging agreements for the remainder of 2003.

*Materials and Supplies* - Materials and supplies expense increased \$1 million (10%) in the first quarter compared to 2002 due to higher operating supplies as a result of increased costs for vehicle parts, service center repairs and propane gas.

Casualty Costs - Casualty costs decreased \$1 million (5%) in the first quarter compared to a year ago due primarily to improvements in bad debt expense.

*Purchased Services and Other Costs* - Purchased services and other costs increased \$2 million (7%) in the first quarter compared to 2002 due to higher volume-related costs, operating taxes and licenses and snow removal costs.

**Operating Income** - Operating income increased \$2 million (20%) to \$13 million in the first quarter. The operating margin for the first quarter was 3.7%, compared to 3.4% in 2002.

#### **Other Product Lines**

**Other** - Operating losses decreased \$17 million (85%) to \$3 million in the first quarter of 2003 compared to the same period in 2002. Operating revenues decreased \$2 million in the first quarter to \$11 million. However, operating expenses decreased \$19 million in the first quarter to \$14 million due primarily to contract service expenses charged at the rail segment. Interest expense remained flat in the first quarter at \$24 million.

#### LIQUIDITY AND CAPITAL RESOURCES

#### **Financial Condition**

Cash provided by operations was \$335 million in the first three months of 2003 compared to \$345 million in 2002. The decrease is the result of lower income before the cumulative effect of accounting change and \$70 million of cash paid to fund the pension plan in 2003, partially offset by improved working capital.

Cash used in investing activities was \$473 million in the first three months of 2003 compared to \$485 million in 2002. The decreased use of cash is due to the receipt of \$96 million of dividends from Grupo Ferroviario Mexicano, S.A. de C.V., partially offset by increased capital expenditures. The following table details capital expenditures for the three months ended March 31, 2003 and 2002:

Capital Expenditures Millions	2003	2002
Track	\$298	\$283
Locomotives	32	6
Freight cars	5	1
Facilities and other	89	69
Total	\$424	\$359

Cash provided by financing activities was \$80 million in the first three months of 2003 compared to \$137 million in the first three months of 2002. The decrease in cash provided is due to lower financings (\$335 million in 2003 compared to \$428 million in 2002) and less cash received from option exercises (\$10 million in 2003 compared to \$60 million in 2002), partially offset by lower debt repayments (\$207 million in 2003 compared to \$301 million in 2002).

For the three months ended March 31, 2003 and 2002, the Corporation's ratio of earnings to fixed charges was 2.8 and 3.0, respectively. The ratio of earnings to fixed charges has been computed on a consolidated basis. Earnings represent net income less equity in undistributed earnings of unconsolidated affiliates, plus fixed charges and income

taxes. Fixed charges represent interest charges, amortization of debt discount and the estimated amount representing the interest portion of rental charges.

#### **Contractual Obligations and Commercial Commitments**

As described in the notes to the Consolidated Financial Statements and as referenced in the tables below, the Corporation has contractual obligations and commercial commitments that may affect the financial condition of the Corporation. However, based on management's assessment of the underlying provisions and circumstances of the material contractual obligations and commercial commitments of the Corporation, including material sources of off-balance sheet and structured finance arrangements, there is no known trend, demand, commitment, event or uncertainty that is reasonably likely to occur which would have a material effect on the Corporation's financial condition, results of operations or liquidity. In addition, the commercial obligations, financings and commitments made by the Corporation are customary transactions, which are similar to those of other comparable industrial corporations, particularly within the transportation industry.

The following tables identify material obligations and commitments as of March 31, 2003:

		Payments Due by Period			
Contractual Obligations Millions of Dollars	Total	Less Than 1 Year	2-3 Years	4-5 Years	After 5 Years
Debt [a]	\$ 6,365	\$166	\$1,489	\$1,295	\$3,415
Operating leases	3,224	432	789	575	1,428
Capital lease obligations [b]	2,365	203	415	357	1,390
Unconditional purchase obligations [c]	236	101	135	_	_
Total contractual obligations	\$12,190	\$902	\$2,828	\$2,227	\$6,233

- [a] Excludes capital lease obligations of \$1,421 million, and market value adjustments for debt with qualifying hedges that are recorded as assets on the Consolidated Statements of Financial Position
- [b] Represents total obligations, including interest component
- [c] Unconditional purchase obligations represent multi-year contractual commitments to purchase or acquire assets at fixed prices and fixed volumes. These commitments are made in order to take advantage of pricing opportunities and to ensure availability of assets to meet quality and operational requirements. Excluded are contracts made in the normal course of business for performance of routine services, as well as commitments where contract provisions allow for cancellation

		Per Period			
Other Commercial Commitments Millions of Dollars	Total Amounts Committed	Less Than 1 Year	2-3 Years	4-5 Years	After 5 Years
Credit facilities	\$1,925	\$ 925	\$1,000	\$—	\$ —
Convertible preferred securities	1,500	_	_	_	1,500
Sale of receivables	600	600	_	_	_
Guarantees [a]	382	17	19	13	333
Standby letters of credit	90	90	_	_	_
				_	
Total commercial commitments	\$4,497	\$1,632	\$1,019	\$13	\$1,833
				_	

[a] Includes guaranteed obligations of affiliated operations.

#### **Financing Activities**

**Credit Facilities** - On March 31, 2003, the Corporation had \$1.925 billion in revolving credit facilities available, of which \$925 million expires in March 2004, with the remaining \$1.0 billion expiring in 2005. The facilities, which were entered into during March 2003 and March 2000, respectively, are designated for general corporate purposes and none of the credit facilities were used as of March 31, 2003. Commitment fees and interest rates payable under the facilities are similar to fees and rates available to comparably rated investment-grade borrowers.

**Shelf Registration Statement and Significant New Borrowings -** Under the current shelf registration statement, the Corporation may issue, from time to time, any combination of debt securities, preferred stock, common stock or

warrants for debt securities or preferred stock in one or more offerings. During February 2003, under the shelf registration, the Corporation issued \$250 million of 3-7/8% fixed rate debt with a maturity of February 15, 2009. The proceeds of the issuance were used for repayment of debt and other general corporate purposes. At March 31, 2003, the Corporation had \$750 million remaining for issuance under the shelf registration. The Corporation has no immediate plans to issue equity securities

**Partial Redemption of Convertible Preferred Securities** - On April 16, 2003, the Corporation announced that it would exercise its option to redeem \$500 million of the \$1.5 billion Convertible Preferred Securities (CPS). The redemption will take place on May 16, 2003 and will reduce the Corporation's annual interest expense related to the CPS by \$19.5 million in 2003 and by \$31.3 million in subsequent years, and will decrease the dilutive effect of the CPS on earnings per share by 7.3 million shares. The CPS were originally offered on April 1, 1998 at a price of \$50 each and will be redeemed at a price of \$50.52, which includes a one percent redemption premium. The Corporation will incur a one-time pre-tax charge of \$15 million associated with the redemption in the second quarter of 2003.

#### **OTHER MATTERS**

Commitments and Contingencies - There are various claims and lawsuits pending against the Corporation and certain of its subsidiaries. The Corporation is also subject to various federal, state and local environmental laws and regulations, pursuant to which it is currently participating in the investigation and remediation of various sites. A discussion of certain claims, lawsuits, contingent liabilities and guarantees is set forth in note 7 to the Consolidated Financial Statements, which discussion is incorporated herein by reference.

**Pensions** - During the first quarter of 2003, the Corporation decreased its assumed rate of return on pension plan assets from 9% to 8%. This assumption change will result in an increase to 2003 pension expense of \$20 million. During the first quarter of 2003, Overnite voluntarily contributed \$20 million to its pension plan, and the Railroad voluntarily contributed \$50 million to its pension plan.

**Dividend Receivable** - The Corporation owns a 26% interest in Grupo Ferroviario Mexicano, S.A. de C.V. (GFM). GFM operates a major railway system in Mexico. During 2002, the Corporation recorded a dividend receivable from GFM of approximately \$118 million. As of December 31, 2002, the Corporation had received approximately \$20 million of the dividend. During the first quarter of 2003, the Corporation received the remaining dividend.

**Work Force Reduction** - During the first quarter of 2003, the Corporation incurred \$14 million, pre-tax, related to the reduction of approximately 295 administrative positions through involuntary severance.

Accounting Pronouncements - In January 2003, the FASB issued Interpretation No. 46, "Consolidation of Variable Interest Entities" (FIN 46). FIN 46 requires a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity's activities or entitled to receive a majority of the entity's residual returns or both. FIN 46 also requires disclosures about variable interest entities that a company is not required to consolidate but in which it has a significant variable interest. The consolidation requirements of FIN 46 apply immediately to variable interest entities created after January 31, 2003. The consolidation requirements apply to existing entities in the first fiscal year or interim period beginning after June 15, 2003. Certain of the disclosure requirements apply in all financial statements issued after January 31, 2003, regardless of when the variable interest entity was established. As described in note 10 to the Consolidated Financial Statements, Item 8, in the Annual Report on Form 10-K, the Railroad has a synthetic operating lease arrangement to finance a new headquarters building, which falls within the guidance of FIN 46. In accordance with FIN 46, the Railroad will either consolidate, restructure or refinance the synthetic lease prior to July 1, 2003. The Corporation does not expect FIN 46 to have any impact on the treatment of the Sale of Receivables program.

On April 30, 2003, the FASB issued Statement No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities" (FAS 149). FAS 149 amends FAS 133 for derivative instruments, including certain derivative instruments embedded in other contracts and for hedging activities. FAS 149 also amends certain other existing pronouncements. It will require contracts with comparable characteristics to be accounted for similarly. In particular, FAS 149 clarifies when a contract with an initial net investment meets the characteristic of a derivative and clarifies when a derivative that contains a financing component will require special reporting in the statement of cash flows. FAS 149 is effective for the Corporation for contracts entered into or modified after June 30, 2003. The Corporation is evaluating the impact of adopting the requirements of FAS 149.

#### **CAUTIONARY INFORMATION**

Certain statements in this report are, and statements in other material filed or to be filed with the Securities and Exchange Commission (as well as information included in oral statements or other written statements made or to be made by the Corporation) are, or will be, forward-looking statements as defined by the Securities Act of 1933 and the Securities Exchange Act of 1934. These forward-looking statements include, without limitation, statements regarding: expectations as to operational improvements; expectations as to cost savings, revenue growth and earnings; the time by which certain objectives will be achieved; estimates of costs relating to environmental remediation and restoration; proposed new products and services; expectations that claims, lawsuits, environmental costs, commitments, contingent liabilities, labor negotiations or agreements, or other matters will not have a material adverse effect on the Corporation's consolidated financial position, results of operations or liquidity; and statements concerning projections, predictions, expectations, estimates or forecasts as to the Corporation's and its subsidiaries' business, financial and operational results, and future economic performance, statements of management's goals and objectives and other similar expressions concerning matters that are not historical facts.

Forward-looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times that, or by which, such performance or results will be achieved. Forward-looking information is based on information available at the time and/or management's good faith belief with respect to future events, and is subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in the statements.

Important factors that could affect the Corporation's and its subsidiaries' future results and could cause those results or other outcomes to differ materially from those expressed or implied in the forward-looking statements include, but are not limited to:

- whether the Corporation and its subsidiaries are fully successful in implementing their financial and operational initiatives;
- industry competition, conditions, performance and consolidation;
- legislative and regulatory developments, including possible enactment of new tax rates and possible enactment of initiatives to re-regulate the rail industry;
- natural events such as severe weather, fire, floods and earthquakes;
- the effects of adverse general economic conditions, both within the United States and globally;
- any adverse economic or operational repercussions from terrorist activities and any governmental response thereto;
- · war or risk of war;
- · changes in fuel prices;
- changes in labor costs;
- · labor stoppages; and
- the outcome of claims and litigation, including those related to environmental contamination, personal injuries, and occupational illnesses arising from hearing loss, repetitive motion and exposure to asbestos and diesel fumes.

Forward-looking statements speak only as of the date the statement was made. The Corporation assumes no obligation to update forward-looking information to reflect actual results, changes in assumptions or changes in other factors affecting forward-looking information. If the Corporation does update one or more forward-looking statements, no inference should be drawn that the Corporation will make additional updates with respect thereto or with respect to other forward-looking statements.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in market risk from the information provided in Item 7A. Quantitative and Qualitative Disclosures About Market Risk of the Corporation's Annual Report on Form 10-K for the year ended December 31, 2002.

#### **Item 4. Controls and Procedures**

Within 90 days prior to the date of this report, the Corporation carried out an evaluation, under the supervision and with the participation of the Corporation's management, including the Corporation's Chief Executive Officer (CEO) and Executive Vice President – Finance (EVP – Finance), of the effectiveness of the design and operation of the Corporation's disclosure controls and procedures pursuant to Exchange Act Rule 13a-14. Based upon that evaluation, the CEO and the EVP - Finance concluded that the Corporation's disclosure controls and procedures are effective in alerting them, in a timely manner, to material information relating to the Corporation (including its consolidated subsidiaries) required to be included in the Corporation's periodic SEC filings.

Additionally, the CEO and EVP – Finance determined that there were no significant changes in the Corporation's internal controls or in other factors that could significantly affect the Corporation's internal controls subsequent to the date of their most recent evaluation.

#### PART II. OTHER INFORMATION

#### **Item 1. Legal Proceedings**

#### **ENVIRONMENTAL MATTERS**

As previously reported in the Corporation's Annual Report on Form 10-K for 2002, the United States Environmental Protection Agency, Region 9, filed two administrative complaints against UPRR, the first of which alleged that the Railroad violated the Clean Water Act in 1997 by discharging dredged or fill materials into the Carpenteria Salt Marsh in Santa Barbara County, California, and sought civil penalties from the Railroad in an amount up to \$137,500. The second complaint alleged that the Railroad violated the Clean Water Act in 1999 by discharging dredged or fill materials into Laguna Creek, in Santa Barbara County, California, without a Section 404 permit and likewise sought civil penalties up to \$137,500. These claims have been settled for a total payment of \$125,000.

As previously reported in the Corporation's Annual Report on Form 10-K for 2002, the San Joaquin County District Attorney filed an action against Union Pacific on February 3, 2003, alleging claims under the California Business and Professions Code section 17200 (unfair business practices), Fish and Game Code section 5650 and 5650.1, California Health and Safety Code section 25189(d) and Public Nuisance, California Civil Code section 3480. The claims arise from a February 16, 2000 derailment in Stockton, California in which a locomotive struck an object on the tracks, resulting in the puncture of a fuel tank. The District Attorney alleged that diesel fuel from this spill entered waters of the State of California. The complaint also asserted claims under the above referenced statutes for any other diesel spill which may have occurred in the State of California between 2000 and 2003, in which diesel may have passed into waters of the State of California and seeks injunctive relief, as well as civil penalties of \$25,000 for the alleged February 16, 2000, diesel spill and total penalties of not less than \$250,000 for all diesel spills which may have occurred since 2000. The District Attorney filed an amended complaint on April 10, 2003, which narrowed the claims to the incident of February 16, 2000. The amended complaint seeks both injunctive relief and daily penalties for each day that fuel was in the affected waterway, which could exceed \$100,000.

The Corporation and its affiliates have received notices from the EPA and state environmental agencies alleging that they are or may be liable under certain federal or state environmental laws for remediation costs at various sites throughout the United States, including sites which are on the Superfund National Priorities List or state superfund lists. Although specific claims have been made by the EPA and state regulators with respect to some of these sites, the ultimate impact of these proceedings and suits by third parties cannot be predicted at this time because of the number of potentially responsible parties involved, the degree of contamination by various wastes, the scarcity and quality of volumetric data related to many of the sites and/or the speculative nature of remediation costs. Nevertheless, at many of the superfund sites, the Corporation believes it will have little or no exposure because no liability should be imposed under applicable law, one or more other financially able parties generated all or most of the contamination, or a settlement of the Corporation's exposure has been reached although regulatory proceedings at the sites involved have not been formally terminated.

Information concerning environmental claims and contingencies and estimated remediation costs is set forth in Management's Discussion and Analysis of Financial Condition and Results of Operations - Other Matters - Environmental Costs, Item 2, and in note 7 to the Consolidated Financial Statements, Item 1.

#### OTHER MATTERS

As previously reported, Western Resources, Inc. (Western) filed a complaint on January 24, 2000, in the U.S. District Court for the District of Kansas alleging that UPRR and The Burlington Northern and Santa Fe Railway Company (BNSF) materially breached their service obligations under the transportation contract to deliver coal in a timely manner to Western's Jeffrey Energy Center. The original complaint sought recovery of consequential damages and termination of the contract, excusing Western from further performance. In an amended complaint filed September 1, 2000, Western claimed the right to retroactive termination and added a claim for restitution. The matter went to trial before a jury on August 20, 2002. On September 12, 2002, the jury returned a verdict finding that the contract had not been breached by the railroads, and the judgment dismissing the case was entered by the court on September 16, 2002. Western filed a motion for new trial on September 30, 2002, which was denied by the court on March 6, 2003. Western has filed notice of its intent to appeal the verdict to the 8th Circuit Court of Appeals on April 4, 2003. UPRR and BNSF will vigorously defend this and all other post-trial efforts by Western to overturn the jury verdict.

#### Item 4. Submission of Matters to a Vote of Security Holders

- (a) The annual meeting of shareholders of the Corporation was held on April 18, 2003.
- (b) At the Annual Meeting, the Corporation's shareholders voted for the election of Philip F. Anschutz (219,683,168 shares in favor; 27,473,733 shares withheld), Richard K. Davidson (239,041,211 shares in favor; 8,115,690 shares withheld), Thomas J. Donohue (240,904,527 shares in favor; 6,252,374 shares withheld), A. W. Dunham (241,933,132 shares in favor; 5,223,769 shares withheld), Spencer F. Eccles (240,825,709 shares in favor; 6,331,192 shares withheld), Ivor J. Evans (240,496,475 shares in favor; 6,660,426 shares withheld), Elbridge T. Gerry, Jr. (241,866,628 shares in favor; 5,290,273 shares withheld), Judith Richards Hope (180,121,857 shares in favor; 67,035,044 shares withheld), Richard J. Mahoney (241,887,273 shares in favor; 5,269,628 shares withheld), Steven R. Rogel (240,987,214 shares in favor; 6,169,687 shares withheld), and E. Zedillo (241,998,528 shares in favor; 5,158,373 shares withheld), as directors of the Corporation. In addition, the Corporation's shareholders voted to ratify the appointment of Deloitte & Touche LLP as independent auditors of the Corporation (240,368,554 shares in favor; 5,215,891 shares against, 1,572,456 shares withheld) and voted to approve a shareholder proposal regarding future severance agreements (126,159,743 shares in favor; 95,798,092 shares against, 2,839,856 shares withheld and 22,359,210 shares not voted by brokers).

#### Item 6. Exhibits and Reports on Form 8-K

#### (a) Exhibits

Exhibits are listed in the exhibit index on page 28.

#### (b) Reports on Form 8-K

On January 22, 2003, UPC filed a Current Report on Form 8-K announcing UPC's financial results for the fourth quarter of 2002.

On February 19, 2003, UPC filed a Current Report on Form 8-K relating to the offering of UPC's \$250 million of 3.875% notes due 2009.

On March 24, 2003, UPC filed a Current Report on Form 8-K updating UPC's earnings outlook for the first quarter of 2003.

On April 16, 2003, UPC filed a Current Report on Form 8-K announcing the redemption of \$500 million of Union Pacific Capital Trust's \$1.5 billion Convertible Preferred Securities.

On April 24, 2003, UPC furnished a Current Report on Form 8-K announcing UPC's financial results for the first quarter of 2003.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: May 15, 2003

#### UNION PACIFIC CORPORATION (Registrant)

By /s/ James R. Young

James R. Young,

Executive Vice President – Finance (Principal Financial Officer)

By /s/ Richard J. Putz

Richard J. Putz,

Vice President and Controller (Principal Accounting Officer)

## CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER

#### I, Richard K. Davidson, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Union Pacific Corporation;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: May 15, 2003

/s/ Richard K. Davidson

Richard K. Davidson Chairman, President and Chief Executive Officer Union Pacific Corporation

## CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER

#### I, James R. Young, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Union Pacific Corporation;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: May 15, 2003

/s/ James R. Young

James R. Young
Executive Vice President – Finance
Union Pacific Corporation

## UNION PACIFIC CORPORATION EXHIBIT INDEX

Exhibit No.	Description of Exhibits Filed with this Statement
12	Ratio of Earnings to Fixed Charges for the Three Months Ended March 31, 2003 and 2002.
99	Certifications Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 – Richard K. Davidson and James R. Young.
	Description of Exhibits Incorporated by Reference
3(a)	Revised Articles of Incorporation of UPC, as amended through April 25, 1996, are incorporated herein by reference to Exhibit 3 to the Corporation's Quarterly Report on Form 10-Q for the quarter ended March 31, 1996.
3(b)	By-Laws of UPC, as amended, effective as of January 1, 2003, are incorporated herein by reference to Exhibit 3(a) to the Corporation's Annual Report on Form 10-K for the year ended December 31, 2002.

#### **Ratio of Earnings to Fixed Charges**

Union Pacific Corporation and Subsidiary Companies (Unaudited)

		Three Months Ended March 31,	
Millions of Dollars, Except Ratios	2003	2002	
Earnings:			
Net income from continuing operations	\$155	\$222	
Undistributed equity earnings	54	(10)	
Total earnings	209	212	
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Income taxes	88	135	
Fixed charges:			
Interest expense including amortization of debt discount	151	163	
Portion of rentals representing an interest factor	11	12	
Total fixed charges	162	175	
Earnings available for fixed charges	\$459	\$522	
Ratio of earnings to fixed charges	2.8	3.0	

# CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the accompanying Quarterly Report of Union Pacific Corporation (the Corporation) on Form 10-Q for the period ending March 31, 2003 as filed with the Securities and Exchange Commission on the date hereof (the Report), I, Richard K. Davidson, Chairman, President and Chief Executive Officer of the Corporation, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

By: /s/ Richard K. Davidson

Richard K. Davidson Chairman, President and Chief Executive Officer Union Pacific Corporation

May 15, 2003

A signed original of this written statement required by Section 906 has been provided to the Corporation and will be retained by the Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

# CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the accompanying Quarterly Report of Union Pacific Corporation (the Corporation) on Form 10-Q for the period ending March 31, 2003 as filed with the Securities and Exchange Commission on the date hereof (the Report), I, James R. Young, Executive Vice President–Finance of the Corporation, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

By: /s/ James R. Young

James R. Young
Executive Vice President-Finance
Union Pacific Corporation

May 15, 2003

A signed original of this written statement required by Section 906 has been provided to the Corporation and will be retained by the Corporation and furnished to the Securities and Exchange Commission or its staff upon request.